### KINGDOM OF CAMBODIA



### **Nation Religion King**

### Ministry of Economy and Finance

Public Financial Management Reform Committee Reform Committee Secretariat No: OIL MEF/SCS

Phnom Penh, 13 FEB 2013

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Fax: 855-23-427 798

Phone: 855-23-724 664

Ms. Leah April

Senior Public Sector Management Specialist The World Bank Cambodia Country Office 113 Norodom Boulevard, Phnom Penh, Cambodia.

Quarterly and Annually Interim Unaudited Financial Reports (MDTF TF054547 & IDA Grant H241-KH) as at December 31, 2012

Dear Leah,

SCS is pleased to send you Quarterly and Annually Interim Unaudited Financial Reports (IFRs) of Public Financial Management Reform Program as at December 31, 2012. IFRs comprises of (1) Analysis of program financial performance (2) Sources and Uses of Fund by Expenditure Type and Group (Component) (3) Procurement Plan and Tracking (4) Contract payment of Goods, Consultant's Service, Training/workshops and IPA and (5) the Program Progress Report. However the Program Progress Report is under view and will be sent to the World Bank later. Should you have any comments on the IFRs will be highly appreciated.

Thank you for your kind assistance and cooperation.

Yours faithfully, Re-

Dr. Sok Saravuth

Steering Committee Secretariat Manager

CC:

H.E. Aun Porn Moniroth
Chairman of the PFM Steering Committee
H.E. Hang Chuon Naron

Permanent Vice Chairman of the PFM Steering Committee

2-1 Use of Funds by Project Activities

	Uses of Fun	Total				
<b>Project Components</b>	RGC	MDTF 54547-KH	IDA H-241	Total Q4-2012	Q1-Q4 2012 (USD)	
Revenue Management	-	-	-	-		
Budget Formulation	-	-	33,548	33,548	287,701	
Budget Execution	-	-	30,004	30,004	167,985	
Policy Group	-	-	99,470	99,470	464,473	
General Support Group	751	-	193,472	194,222	916,730	
International Proc. Agent (IPA)	-	-	252,362	252,362	1,259,823	
Line Ministries	-	-	-	-	481,163	
Total	751	-	608,856	609,606	3,700,560	

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2-2 Use of Funds by Project Categ	Uses of Fur	Total				
Project Categories	RGC	MDTF 54547-KH	IDA H-241	Total Q4-2012	Q1-Q4 2012 (USD) 89,559	
1-Goods		-	54,696	54,696		
2-Consultant Services		-	172,803	172,803	707,637	
3-Training Workshop / Study Tour	751	-	63,640	64,391	560,400	
4-Incremental Operation Cost (IOC)		-	65,355	65,355	157,329	
5- MPBI & POC		-		-	925,813	
6- International Proc. Agent (IPA)		-	252,362	252,362	1,259,823	
Total	751	-	608,856	609,606	3,700,560	

### 3-Disbursements and Grant Withdrawals of the Program

During this period, PFMRP/SCS submitted applications for withdrawal and direct payments which amounted to US\$ 1,152,508. The applications were processed and the Pooled Account was replenished and transferred with no significant interruption or delay.

As at 31 December 2012, the cumulative expenditure amounted to US\$ 22,773,370 proceed for the implementation of PFMRP, which represent 52.49% of the total fund from multi-donor of 43.38 million dollar (RGC 0.43 M\$, IDA 14 M\$, AUD 2.54 M\$, Europe 17.23M\$ & SIDA 4.12M\$ & DFID 5.04 approximately 43.38 million US Dollars).

### 4-Summary Sources of Fund

### 4-1 The World Bank-IDA Grant H241-KH

Beginning August 12, 2011 the bank has switched the project to be financed by IDA 100%. This IDA agreement was signed between the World Bank and Government to extend the project by November 15, 2013 and contract amendments will be finished by the same day.

The project received fund amounted to US\$ 1,152,508 for the current quarter through the replenishment mechanism and directly payment from the World Bank. The cumulative expenditure to date is US\$ 12,741,288. The disbursement rate has reached 91% of total agreed funding per financing agreement (US\$ 14,000,000).

### 4-2 The World Bank-MDTF TF 054547-KH (Closed in April 11,2012)

Project designated account is a pooled account containing fund received from Multi-Donor Trust Fund and IDA Grant. This trust fund was closed in April 11, 2012. The disbursement from the World Bank-MDTF into project was US\$ 9,463,117. Disbursement rate has reached 73.73% of total agreed funding per financing agreement (according to the latest modification of grant agreement effective from 05 August 2011, financing amount from parents MDTF to recipient MDTF increases from US\$ 9,835,000 to US\$12,835,000). The balances amounting to US\$ 3,371,883 was cancelled and the World Bank informed that the fund was carried forward to new trust fund.

The new MDTF has been established to assist the RGC in implementing PFMRP under the stage 2/Platform 2 until November 14, 2016. This new trust fund is being processed by the World Bank.

### 4-3 Counterpart Fund

In this quarter, Project received US\$ 1,022 from oversea for selling of FMIS bidding documents and this amount will be transferred to national treasury. As of 31 December 2012, total fund received from counterpart were US\$ 704,635. It has been used in contribution with Multi-Donor Trust Fund for MBPI payment from 2005 to December 2009 as per the financing agreement. However the MBPI was terminated by Royal Government of Cambodia's decision effective from January 1, 2010.

### 4-4 The World Bank- PHRD Grant (JPN 54627-KH)

The cumulative disbursement is US\$ 24,069. The grant was closed. It was reported details in annual report 2006.

### 5-Budget Performance

According to the budget projection, the total budgeted expenses for this quarter were estimated at US\$ 1,712,628. However, through the actual program implementation, the total budget spent was US\$ 609,606, representing 35.59% of the Q4 budget. This was mainly due to the slow in processing of payment to IPA (US\$ 333,005.95) and most of training/workshops were advanced by line departments in late December 2012. Moreover, the project was unable to disburse estimated 10% of FMIS, which is about US\$ 1 million in Q4-2012 as of slow procurement process.

### **B-Procurement Activities**

### 1. Key Activities

Summary of key activities undertaken by the procurement officer is attached in Annex 1 and listed all packages where activities have been undertaken with regards to the defined outputs, i.e. receipt of TOR/Technical requirements, PRC Approved/WB NOL, Bid closing, WB NOL and submission of Evaluation Recommendation to PRC approval, PRC negotiated contract with consultant, WB NOL/SCS signed contract with consultant.

### 2. Procurement Plan/Tracking forms

The up-date and approved procurement plans 2012 by World bank on 15 March 2012, the status of planned, scheduled and actual completed procurement activities are shown in the relevant Procurement plan/Tracking forms in **Annex 1**.

### 3. Summary of Output Achieved for 2012

Planned &		Procurement Plan 2012							
Category	Actual Output	No. Package	Total value of package (USD)	Percentage					
c ·	Planned	19	1,000,270.00						
Service	Actual	12	748,270.00	75%					
			<b>春秋川東京東京新山東京(1975)。</b>						
C 1	Planned	14	164,700.00						
Goods	Actual	6	83,811.50	51%					
Planned Total		33	1,165,420.00						
Actual Total		18	832,081.50	63%					

### Planned Procurement Packages Achieved/Completed in Year 2012

innea Proci	drement Packages Achieved/Completed in Teal 2012
Service: 1	2 packages were completed as below:
- CS-01	Extended contract 12 months, Administrative Officer of Steering Committee
	Secretariat (SCS)
- CS-02	Extended contract 12 months for Bookkeeper of Steering Committee Secretariat (SCS)
- CS-03	Extended contract 12 months for IT officer of Steering Committee Secretariat
	(SCS)
- CS-04	Extended contract 12 months for Local IT Auditor of Internal Audit Department
- CS-05	Extended contract 12 months for Local Internal Auditor Specialist of Auditor of
	Internal Audit Department (IAD)
- CS-06	Extended contract 12 months for Procurement Assistant of Steering Committee
	Secretariat (SCS)
- CS-07	Extended contract 12 months for Officer Manager of Steering Committee
	Secretariat (SCS)
- CS-08	Extended contract 12 months for 10 business Analysts for Information
	Technology Department (ITD)
- CS-09	Extended contract 180 working days for International Internal Audit Adviser of
	Internal Audit Department
- CS-10	Extended contract 200 working days, 6 trips for FMIS Functional Adviser for
	Information Technology Department

activities (In processing negotiation for sign contract)

- CS-11

- CS-12

Goods: 06 packages were completed as below:
- G-01 Procurement of supply & installation of Cubicles for new office of ITD for 30 people

International Individual Consultant to carrying out key procurement reform

Change Management consultant (International), signed contract

G-02
 G-03
 G-04
 G-05
 G-05
 Procurement of supply one UPS for DPP and fifty Toners for GDNT
 Procurement of printing 1050 books of PFMRP II for DP and EFI
 Procurement of printing law on financial Regime and property Managements (1,000 books) for LFD
 G-06
 Server and computer equipment for SCS,ITD and DPP

### **Planned Procurement Packages in progress**

### Service: 01 package is processing and status as below:

CS-12 IT Consultant to develop legal database, The PRC requested LAD to revised the TOR and change it to procurement of Goods

### Planned Procurement Packages not yet Process with Reason

06 packages not yet process as below:
National consultant on Economic and Functional classification for BD (Budget
Department has not yet confirms their need of this service)
Consultant Services firm for GDT (TOR are preparing by GDT in progress
Local TA for Database designing expert for Casino for FID (Awaiting TOR for
processing)
Database designing expert lottery for FID (Awaiting TOR for processing)
5 National Liaisons officer for SCS (Awaiting for SCS restructuring)
International Consultant on Economic and Functional Classification for BD for 1
month 1 trip (Budget Department has not yet confirmed their need of this service)

### Goods: 08 packages not yet process as below:

G-08	Printing	of	Procedure	and	Financial	Inspection	Experience	1000	books
	(Awaitin	g Sa	mple Books	from	Departmen	nts)			

G-09 Computer Based Exam Software for PD (Awaiting Specification and request from PD)

G-10 Printing Guideline for Budget Strategic Plan and Program Budgeting 2,000 books (Awaiting sample books from Department)

G-11 Printing compilation of legal Texts for LAD and MTEF (Awaiting sample books from Departments)

G-12 Publish Revenue Policy for EPFPD (Awaiting sample books from Department)

G-13 Publish Revenue MTEF Policy books for EPFPD 200 books

G-14 Printing HR Management Policy book 1000 books for PD (Awaiting Sample books from Department)

G-15 Printing Guidelines on Budget and Executing process 1000 books for FAD, Printing Audit Regulations 200 books for IAD and printing code of conduct for PD (Awaiting sample books from department)

### 4. Other Procurement Packages Requested and Approved Case by Case in 2012 Services

- Procurement of third contract extension and amendment for Mr. Benjamin E. Diokno, International Fiscal Decentralization Adviser; status: signed contract
- Procurement to select new accountant; status: Signed Contract
- Revenue Policy and Administration Implementation Advisor; status: Contract Negotiation

### Goods

Procurement of Supply and Installation of the Financial Management Information Systems (FMIS) Treasury Centric System; status: it has been advertised since 02 November 2012 and Bidding documents will be opened on 21 January 2013

### 5. Other Procurement Packages under IOC budged 2012

- Procurement for Supply of 360 Toners of Printers and Photocopiers for MEF(Completed)
- Procurement for Four Vehicles Services and Maintenances for One Year for SCS and IT Department (Completed)
- Procurement for Supply of 119 Toners of Printers and Photocopiers for MEF(Completed)
- Procurement for Supply of Stationeries for GDNT(Completed)
- Procurement for Supply of many Air Tickets, Hotels ..... (Completed)

### 6. Issues

- All Departments confirm in need more time for designing and finally TOR for select consultant or not clear the technical specification of the goods. This cause to delay the procurement processing.
- The procurement to select TA, there were not enough candidates applied and qualify, need more and more advertised
- All Departments confirm in need more time for designing and finally sample book for printing

### 7. Key Lessons Learned

- Delays in preparation of specification and sample of goods (books) by Department caused significant delay to plan outputs.

### C-Key Issues and Its Impact on the Overall Project Implementation

We focus on the issues related to financial management and procurement. The issues and challenges for the program implementation will be reported separately in the Progress Report (Annex v).

Steering Committee Secretariat Manager Au

**Dr. Sok Saravuth**Date: February 13, 2013

### Royal Government of Cambodia Public Financial Management (PFM) Reform Program Interim Unaudited Financial Reports For The Final Quarter Ending December 31, 2012 and Annual Report 2012

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### Analysis of Project Financial Performance

### Financial Report

IFR1	Statement of Financial Position
IFR2	Consolidated Sources and Uses of Funds
	(comparing budget with actual expense by expenditure typye)
IFR2A	MDTF Funds (Grant) - Sources and Uses of Funds (by Expenditure Type)
IFR2B	IDA Funds (Grant) - Sources and Uses of Funds (by Expenditure Type)
IFR2C	PHRD TF054627 - Sources and Uses of Funds (by Expenditure Type)
IFR2D	Counterpart Funds - Sources and Uses of Funds (by Expenditure Type)
IFR3	Consolidated Sources and Uses of Funds (by Group/Fuction)
	(comparing budget with actual expense by group/fuction))

### Procurement Management Report

### Procurement Plan and Tracking

Annex I	Contract Payment -Consultant
Annex II	Contract Payment-Goods
Annex III	Contract Payment-Training/Workshop
Annex IV	Contract Payment-IPA
Annex V	Quarterly Progress Report (will be submited later)

### Ministry of Economy and Finance

Public Financial Management and Reform Program

### Statement of Financial Position

For the Quarter Ended December 31, 2012

Cash Balance Petty Cash Designed Account Received from Counterparth Advance to Budget Formulation Advance to Budget Execution Advance to Capacity Development	749 644,277 159,739 6,762 16,519 55,250	
		883,296
Uses of Fund Goods Consultant's service Training/Workshops Incremental Operating Cost Merit Based Pay Initiative Inter. Procurement Agent Priority Operation Cost	2,877,392 3,884,771 4,358,402 517,692 3,111,830 5,679,000 2,344,283	
		22,773,370
		23,656,666
Fund Received	9.675.010	
MD trust fund MD trust fund-direct payment	8,675,019 788,098	
IDA Grant	9,249,184	
IDA Grant-direct payment	4,215,660	
Government counter part fund	704,635	
Bilaterial Assitance - ADB	-	
Bilaterial Assitance - France	-	
Bilaterial Assitance - IMF	-	
Bilaterial Assitance - JICA	-	
Bilaterial Assitance - UNDP	24.000	
Trust Fund TF054627 (closed)	24,069	
Other	_	
		23,656,666

### Ministry of Economy and Finance

### Public Financial Management and Reform Program

# IDA Grant H241-KH: Sources and Uses of Fund by Category For the Quarter Ended December 31, 2012

	Represented by Petty Cash Designed Account Advance to Budget Formulation Advance to Budget Execution Advance to Capacity Developmen	Closing BL (A+B-C)	C- Total	Inter: Based ray initiative ray Inter: Procurement Agent Priority Operation Cost	Incremental Operating Costs	Consultant's service Training/Workshops	Uses of Funds	B-Total	Sources of Funds Receive from IDA grant Receive from IDA-direct paymen	A-Total	Opening Balance Petty Cash Designed Account Advance to Revenue Management Advance to Budget Formulation Advance to Budget Execution Advance to Capacity Developmen	
723,557	749 644,277 6,762 16,519 55,250	723,557	608,856	252,362	65,355	172,803 63,640	5/1 696	1,152,508	748,178 404,330	179,904	312 170,557 - 1,380 - 7,656	Current Quarter
723,557	749 644,277 6,762 16,519 55,250	723,557	3,666,825	1,259,823 925,813	157,329	707,637 526,665	80 550	4,324,280	3,336,596 987,684	66,102	335 35,228 9,600 - 2,836 18,104	Year to Date
723,557	749 644,277 6,762 16,519 55,250	723,557	12,741,288	5,679,000	311,133	1,715,702	1 035 493	13,464,845	9,249,184 4,215,660			Cumulative to Date
			1		1		ī					Current Budget
												Year to Date Budget
												Cumulative Budget
			(608,856)	(252,362)	(65,355)	(172,803) (63,640)	(54,696)					Current Variance
			) (3,666,825)	(1,259,823) (925,813)	(157,329)		(89,559)					Year to Date Variance
			(12,741,288)	(5,679,000) (1,314,883)	(311,133)	(1,715,702) (1,858,263)	(1,035,493)					Cumulative Variance

Ministry of Economy and Finance
Public Financial Management and Reform Program
Counterpart Fund: Sources and Uses of Fund by Category
For the Quarter Ended December 31, 2012

	Represented by Received from Counterparth	Closing BL (A+B-C)	C- Total	Incremental Operating Costs Merit Based Pay Initiative Pay	Consultant's service Training/Workshops	Uses of Funds Goods	B-Total	Sources of Funds Receive from CounterPart fund	A-Total	Designed Account	Onening Balance
159,739	159,739	159,739	751	1 1	751	t.	1,022	1,022	159,468	159,468	Current Quarter
159,739	159,739	159,739	33,735		33,735	t.	1,614	1,614	191,860	191,860	Year to Date
159,739	159,739	159,739	544,896	425,520	119,375	1	704,635	704,635	ī		Cumulative to Date
											Current Budget
			1	1 1	1 1						Year to Date Budget
						ı					Cumulative Budget
			(751)		(751)	ı					Current Variance
			(33,735)		(33,735)						Year to Date Variance
			(544,896)	(425,520)	(119,375)	ı					Cumulative Variance

# Ministry of Economy and Finance Public Financial Management and Reform Program PHRD TF054627 (Closed): Sources and Uses of Fund by Category

For the
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	Represented by	Closing BL (A+B-C)	C- Total	Uses of Funds Training/Workshops	B-Total	Sources of Funds Receive from TF054627	A-Total	Opening Balance
1		1		1	•	ı		Current Quarter
		1			1	1	i	Year to Date
		ı	24,069	24,069	24,069	24,069	•	Cumulative to Date
								Current Budget
								Year to Date Budget
			1					Cumulative Budget
								Current Variance
			1					Year to Date Variance
			(24,069)	(24,069)				Cumulative Variance

Ministry of Economy and Finance
Public Financial Management and Reform Program
Consolidated Report: Project Uses of Fund by Departments
For the Month Ended December 31, 2012

Department	Current Quarter	Year to Date	Cumulative to Date	Current Budget	Year to Date Budget	Cumulative Budget	Current Variance	Year to Date Variance	Cumulative Variance	
Revenue Management		122,686	1,268,981	410,010	1,119,164	2,147,516	410,010	996,478	878,535	
Budget Formulation	33,548	287,701	2,143,647	19,584	261,239	2,062,702	(13,964)	(26,462)	(80,945)	
Budget Execution	30,004	167,985	2,264,453	115,804	370,140	2,580,853	85,800	202,155	316,401	
Policy Group	99,470	464,473	4,219,289	348,510	1,224,590	5,902,215	249,040	760,117	1,682,926	
General Support Group	194,222	916,730	5,608,364	443,720	1,302,895	5,632,328	249,498	386,165	23,964	
Line Ministries		481,163	1,589,636	,	413,392	712,318		(67,771)	(877,318)	
Inter. Pro. Agent	252,362	1,259,823	5,679,000	375,000	1,125,000	4,332,257	122,638	(134,823)	(1,346,743)	
Total Uses of Fund	609,606	3,700,560	22,773,370	1,712,628	5,816,419	23,370,190	1,103,022	2,115,859	596,820	

## Ministry of Economy and Finance Public Financial Management and Reform Program Consolidated Report: Project Sources and Uses of Fund by Category For the Quarter Ended December 31, 2012

Represented by Petty Cash Designed Account Received from Counterparth Advance to Budget Formulation Advance to Budget Execution Advance to Capacity Developmen	C- Total Uses of Fund Closing BL (A+B-C)	Uses of Funds Goods Goods Consultant's service Training/Workshops Incremental Operating Costs Merit Based Pay Initiative Pay Inter. Procurement Agent Priority Operation Cost	Opening Balance Petty Cash Designed Account Received from Counterparth Advance to Revenue Management Advance to Budget Formulation Advance to Budget Execution Advance to Capacity Developmen A-Total Sources of Funds Receive from CounterPart fund Receive from IDA grant Receive from Multi-Donor TF Receive from MD1-direct payment Receive from MD7-direct payment Receive from MD7-direct payment Receive from TF054627 B-Total fund received	
749 644,277 159,739 6,762 16,519 55,250 883,296	609,606 <b>883,296</b>	54,696 172,803 64,391 65,355 - 252,362	312 170,557 159,468 - 1,380 - 7,656 339,372 1,022 748,178 404,330 - - - 1,153,530	Current Quarter
749 644,277 159,739 6,762 16,519 55,250 883,296	3,700,560 <b>883,296</b>	89,559 707,637 560,400 157,329 - 1,259,823 925,813	335 667,799 191,860 9,600 - 2,836 18,104 890,533 1,614 3,336,596 987,684 (632,571) - -	Year to Date
749 644,277 159,739 6,762 16,519 55,250 883,296	22,773,370 <b>883,296</b>	2,877,392 3,884,771 4,358,402 517,692 3,111,830 5,679,000 2,344,283	704,635 9,249,184 4,215,660 8,675,019 788,098 24,069 23,656,666	Cumulative to Date
	1,712,628	15,100 587,943 564,182 170,403 375,000		Current Budget
	5,816,419	79,070 1,751,750 1,950,402 496,806 - 1,125,000 413,392		Year to Date Budget
	27,473,981	3,664,693 5,660,045 7,081,732 1,076,642 3,111,830 2,845,000 4,034,041		Cumulative Budget
	1,103,022	(39,596) 415,140 499,791 105,048 - 122,638		Current Variance
	2,115,859	(10,489) 1,044,113 1,390,002 339,477 - (134,823) (512,421)		Year to Date Variance
	4,700,611	787,301 1,775,273 2,723,330 558,949 - (2,834,000) 1,689,758		Cumulative Variance

### Ministry of Economy and Finance Public Financial Management and Reform Program

### MTDF TF54547-KH: Sources and Uses of Fund by Category For the Quarter Ended December 31, 2012

	Represented by Petty Cash Designed Account Advance to Budget Fe Advance to Capacity	C- Total	Uses of Funds Goods Consultant's service Training/Workshops Incremental Operating Merit Based Pay Initiat Prority Operation Cost	Sources of Funds Receive from Mul Receive from MD	Opening Balance Petty Cash Designed Account Advance to Reven Advance to Budge Advance to Budge Advance to Capaci
	Represented by Petty Cash Designed Account Advance to Budget Formulation Advance to Budget Execution Advance to Capacity Developmen	+B	Uses of Funds Goods Consultant's service Training/Workshops Incremental Operating Costs Merit Based Pay Initiative Pay Prority Operation Cost	Sources of Funds Receive from Multi-Donor TF Receive from MD-direct payment B-Total	Opening Balance Petty Cash Designed Account Advance to Revenue Management Advance to Budget Formulation Advance to Budget Execution Advance to Capacity Developmen
ı					Current Quarter
a	(0)			(632,571)	Year to Date 632,571
9		9,463,117	1,841,899 2,169,069 2,356,694 206,559 1,859,496 1,029,400	8,675,019 788,098 9,463,117	Cumulative to Date
					Current Budget
					Year to Date Budget
		1			Cumulative Budget
		1			Current Variance
					Year to Date Variance
		(9,463,117)	- (1,841,899) - (2,169,069) - (2,356,694) - (206,559) - (1,859,496) - (1,029,400)		Cumulative Variance